

# Good2Great

# **Maintaining Momentum**

# **Additional Funding Proposal**

Pleasington Golf Club 5 year Strategy:

Ensuring our long-term survival & becoming an England Top 100 course

#### Main objective of G2G

"To ensure our Club is sustainable in the medium and long term"

#### Why is it needed?

- Lack of investment over the last 30 years in our course
- Significant changes in the golf marketplace loyalty & green fees
- Differentiate and elevate away from the competition

#### Key benefits

- Much better course for Members all year round (when complete)
- Better facilities bar, terrace, driving range
- Higher Member retention through higher satisfaction
- More attractive to new Members who will pay a joining fee
- More attractive to visitors at a higher price



# HOW ARE WE DOING SOFAR?

# IS GOOD2GREAT WORKING?

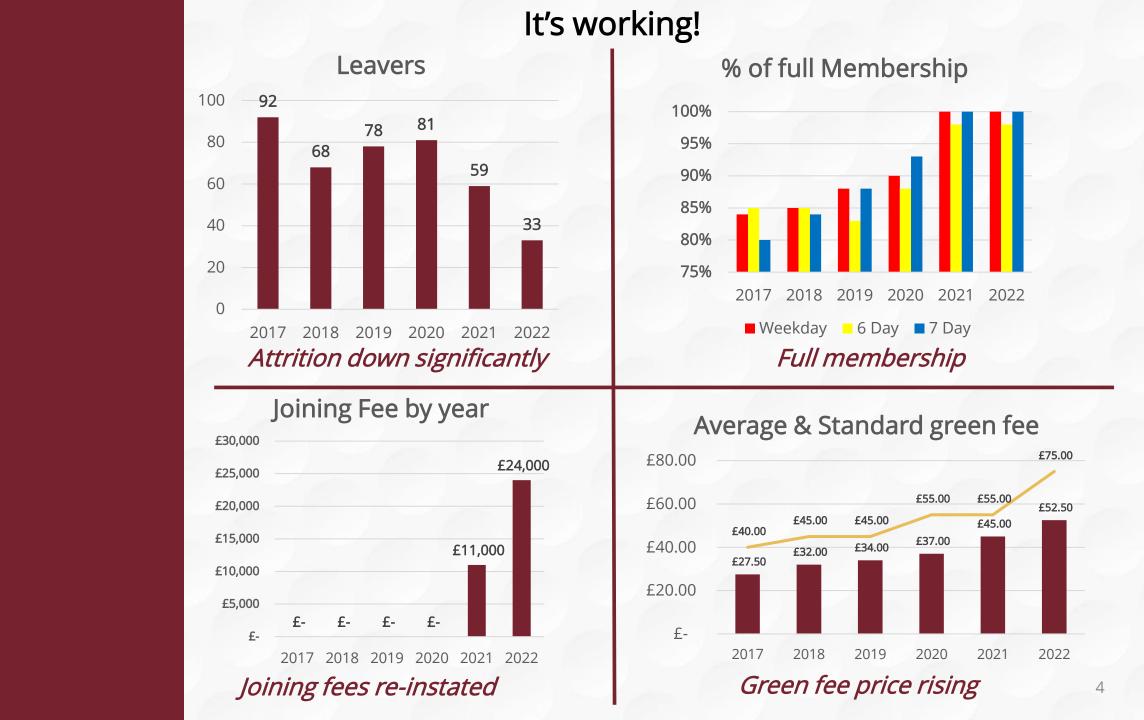
Full Membership in all main categories

Joining fees being achieved (£1,200) for all new Members

Lowest attrition (leavers) rate in 10 years

**Green fee price rising – standard rate now £75** 

**Course greatly improving** 



#### Achievements so far

#### Facilities

- Car park expanded
- Improvement to journey to the first tee
- New terrace area
- New signage



#### Achievements so far

#### **Course - Greens**

- 7 greens drained
- Bent grass conversion begun
- Gordon Irvine engaged
- Improved testing





#### Greens drainage installed

Vredo seeder purchased to introduce bent & fescue grass on greens, aprons and tees

# Good2Great Report Achievements so far

### **Course - Bunkers**

- 28 new bunkers
- Some removed
- All have drainage installed and faces that don't wash down
- In the correct place strategically
- Visually much more impact
- Need to resolve which sand to use going forward







## Achievements so far

#### **Course - Aprons**

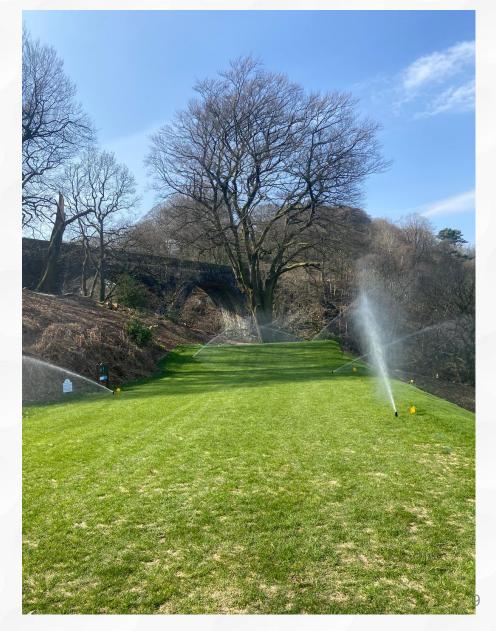
- Defined areas cut out
- Treated as per greens cutting, dressing, feeding
- Planned irrigation to get them to great



### Achievements so far

#### Course - Tees

- 12 new tees built including:
  - New back tee on the 3<sup>rd</sup>
  - New red tee on the 9<sup>th</sup>
  - New raised back tee on 9<sup>th</sup>
- 9 tees now with irrigation installed to improve health & performance
- New green tees built



#### Achievements so far

#### **Course - Paths**

- New paths on 3, 5, 9, 12, 14 New buggy path on 9<sup>th</sup> •
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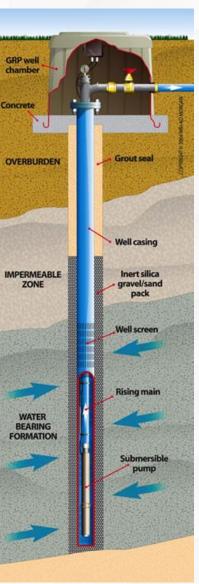


#### Achievements so far

#### **Course – Bore Hole**

Essential to our goal of being great – this investment has already paid off during the extremely hot periods - as we expand our irrigation to tees, and potentially aprons, this infrastructure investment has been a massive breakthrough





# Good2Great Report Achievements so far

### Course - other

- Massive tree removal to restore original design
- New fairer landing area on 7<sup>th</sup>
- New fairer landing area on 8<sup>th</sup> with the new plateau
- Hill lowered on 9th
- Back tee on 3rd



# **Financial Challenges**



Inflation has gone from being extremely low for many years, to over 10% and had big impact on costs: £109,049 estimated overspend by the end of the project in 2024

- a) Turf has risen by 30% from £2.70 to £3.70 (we use 1000's of square meters)
- b) Sand risen by 32% rising from £32 per ton to £45
- c) Diesel risen by 38% we use thousand of litres fuelling all contractor and our vehicles.
- d) Contractor costs gone up due to increased market demand

As the project has progressed, additional work has been suggested to be done now to avoid future disruption and to enhance the course of £193,000

- a) 7 extra greens drained
- b) Apron Irrigation installed
- c) New pathway on first tee where it is failing
- d) Concrete bays for dressings
- e) New tees 12th and 18th
- f) Tee irrigation (significantly under-costed)
- g) Road movement on 13 and 15

#### Total extra funding including the effects of inflation required: £302,149

# **Funding Structure**

#### **Members Levy**

- Full Members would pay an additional £300 either up front or £100 every year from April 2023
- Intermediate / Student Members will pay £200 up front or £66 per year
- This will raise £165,000

#### Club funding

•	Required total £137,00	£137,000	
	6 additional 10 year Memberships at £12,500 (ALL NOW SOLD) - 4 x 3 year extension of 10 year Membership (AGREED)	£75,000 £15,000	
•	<b>Current Gap to raise</b> Fundraising Funded from surplus	<b>£47,000</b> £20,000 £27,000	
•	Any future shortfall to be met from any future Club surplus		
•	Commitment that no further levy to be introduced for G2G		

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# What other options have we got?





Not do last 3 holes

Not achieve our goal Course will look unfinished Won't be great – this will affect our business plan

# Cancel Greens &

Aprons work

Greens will never be Great Aprons will never be Great Course will never be Great



#### Don't do some extra jobs

No yellow tee on 12 Don't move roads Won't make big difference to costs



#### **Don't reduce Members**

Busy tee times Club less desirable Goes against a key principle of G2G



#### Move 13<sup>th</sup> road



- Make entrance fairer and remove unpredictable bounce
- Improve look of hole
- Improve quality of turf near the green



### Move 15<sup>th</sup> road



- Make entrance fairer and remove unpredictable bounce
- Improve look of hole
- Improve quality of turf near the green for chipping



#### **Apron's irrigation**



- Great aprons and greens surround add massively to both the look & playability of a course
- Gordon Irvine our Course Consultant says this is ESSENTIAL
- We need to irrigate them to get the right grass growing and maintain a high level
- We have fantastic green complexes we need to make the most of them!



New 12<sup>th</sup> Yellow tee on the top level & new 18<sup>th</sup> tee



- 12<sup>th</sup> tee is one of signature holes yet most Members and nearly all Visitors play from below
- Now the trolley path in place we need to make the most of this and build a new yellow tee
- Need to add irrigation
- 18<sup>th</sup> tee is far too small and the angle very tight



### New concrete bays for storing expensive course materials



- Not the most exciting project but really essential
- Need to ensure the expensive dressings we put on the greens & aprons aren't contaminated
- Need to reduce wastage of these expensive materials by dumping on clean areas

# Key Course extra improvements New pathway on first tee



- First impressions count! Our first tee pathway is over 15 years old and is failing
- Let's down whole look and feel
- Needs to be replaced



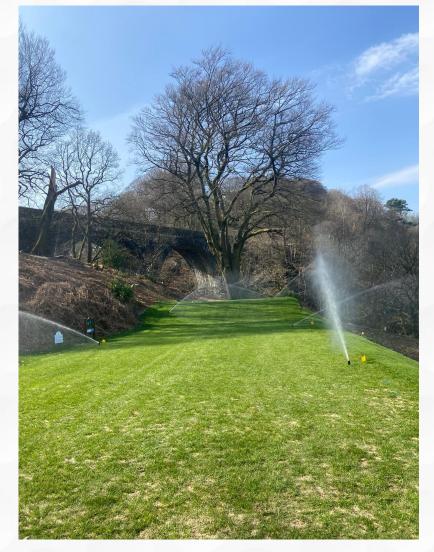
### **Drain an additional 7 greens**



- Greens drainage is making greens firmer
- Keeps them open longer during periods of heavy rain
- Much improved in the winter
- Key to our plans to get them Bent grass dominated and reduce the Poa
- Greatly aids the health of the greens
- Need to extend the programme to all but 2 of the greens (4 & 6)



#### **Tee irrigation**



- Has proved to be much more expensive
- Is essential to good teeing areas
- Needed in all main tees
- Tees without irrigation burning off
- Helps to get new seed to germinate

# Summary

#### Our main objective is

*To ensure our Club is sustainable and still here in 10, 20, and 50 years – we do accept this will cause some short term pain* 

### Why do we need a 2<sup>nd</sup> levy?

- Significant inflation
- Additional improvements have been identified
- Avoid future disruption by doing the work now

#### Key benefits

- Much better course for Members all year round (when complete)
- All main issues will have been addressed
- A course that will be able to be kept to a higher level all year round due to improved infrastructure (irrigation, drainage, concrete bays)
- A course that will attract new Members with joining fees, and visitors who will pay a higher price

# Timetable



Date	Action
26 <sup>th</sup> June 2022	Board wrote out to members re 2 <sup>nd</sup> Levy
30 <sup>th</sup> June 2022	2 <sup>nd</sup> Levy proposed at the AGM & questions answered
July & August	Supplementary information published and further consultation
9-11 <sup>th</sup> September	Online indicative vote launched for Members to vote
By end September	Board decides way forward
By end September	Board shares way forward with Members

Please send any questions to Mark at gm@pleasington-golf.co.uk

# **Other Information**



- Digital course flyover showing planned changes
- Architects diagrams
- Frequently asked questions potential questions answered



# Thankyou for your time!